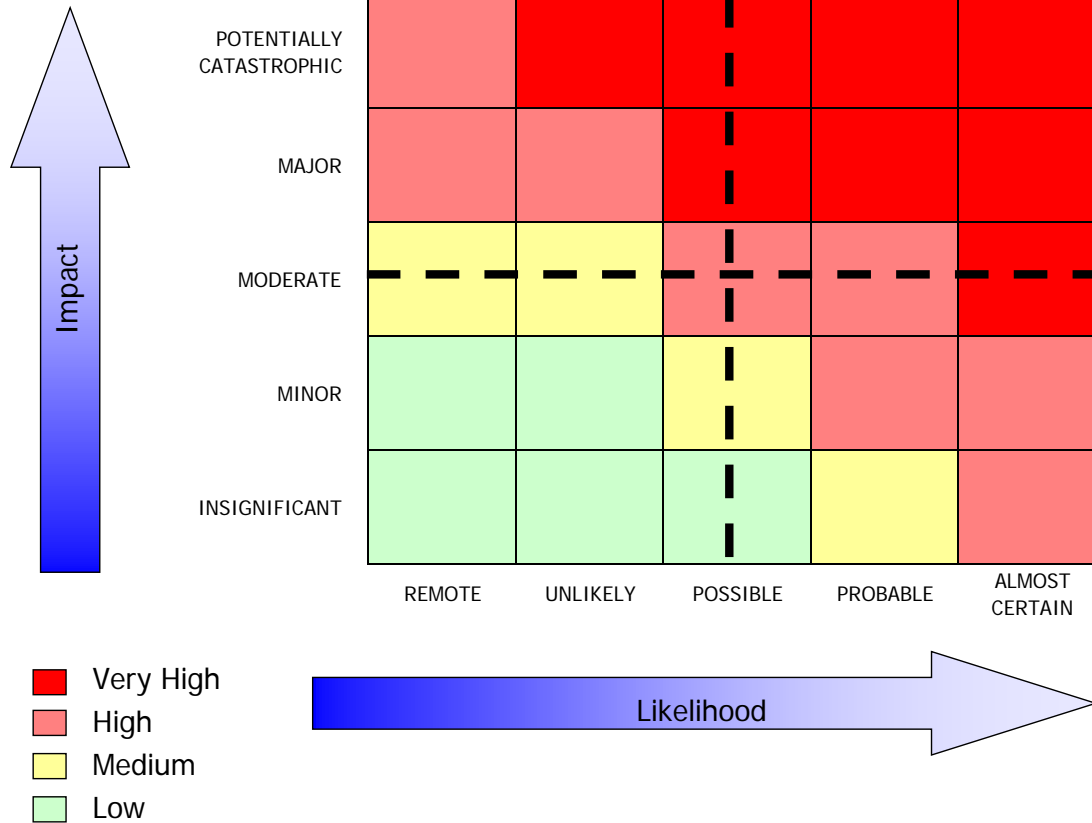


RISK DETAILS					ORIGINAL RISK ASSESSMENT			CONTROL MEASURES				CURRENT RISK ASSESSMENT		
Id	Entry Date	Owner	Description	Consequence	Likelihood	Impact	Rank	Control Description	Current Status	Last Review	Next Review	Likelihood	Impact	Rank
1		contractor	Pupil contractor seperation		Possible	Major	Medium	Contractor to design a robust Health and Safety strategy, interface with the school population to make them aware of dangers				Possible	Major	Medium
2		Contractor	Phasing and decanting	Disruption to programme and education	Probable	Major	High	Avoid temporary accommodation requirements	Contractor phasing plan agreed			Unlikely	Major	Medium
3		ALL	Interface and communications between CfBT / OCC and OSA	Delay in decision making	Possible	Major	Medium	Communications and responsibilities in place				Unlikely	Major	Low
4		OCC/HFA	Land and prperty and title issues	All 3rd party site users need to be managed (expectations and / or removal).	Unlikely	Moderate	Low	Academy lease already in place				Unlikely	Moderate	Low
5		HFA	Challenging Budget	Scope change if Framework Contractors cannot dleiver for budget	Probable	Moderate	Medium	Continued Cost management and manage aspirations of Academy	Control Option designed to meet budget			Possible	Moderate	Low
6		Contractor	Site Access	Access for development site needs management	Probable	Moderate	Medium	separate student and staff access needs to be agreed, careful location of compound				Possible	Moderate	Medium
7		Contractor	Site Access	Access and car parking through local roads	Probable	Moderate	High	Manage with contractors, careful consideration of wording for AR's	Initial discussions held with highways, planning submission made			Probable	Moderate	Medium
8		HFA / CfBT	Interface with ICT	Ensuring scope of work and clarity of interafces issues	Probable	Moderate	High	Interface schedule prepares				Possible	Moderate	Medium
9		CfBT	Interface with ICT - detailed scope of work	Impact on refurbishment works where ICT in areas not to be refurbished	Probable	Major	Very High	Ongoing dialogue with CfBT on ICT scope	ICT Contractor appointed, interface discussions ongoing			Possible	Major	High

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10		occ	Potential LA scoping issues	Potential LA scoping issues with introduction of primary school	Possible	Moderate	Medium	Minimised through control option which identifies ringfenced area for primary school	Primary school not included in current scope			Possible	Moderate	Medium
11		HFA	Key documents	Key documents are not ready in time for scrutiny by DUG and/or Cabinet	Possible	Moderate	Medium	Minimise through planned procurement approach.	Project Plan lays out clear timetable and no team member has stated inability to achieve deadlines.			Possible	Moderate	Medium
12		HFA	Ecological issues on site	delay in works due to working around ecological matters	Probable	Major	High	Minimised through survey works	Additional surveys being procured			Possible	Moderate	Medium
		HFA	Archeological Issues	delay in works due to working around archaeological issues	Possible	Major	Medium	Need for a watching brief identified	Initial discussions and liaison with County Archeologist, Geophysics undertaken, possible issues			Probable	Moderate	High
13		ALL	Failure to award contract	Failure to award contract within agreed timeline	Possible	Major	Medium	Minimise through planned procurement approach and seeking delivery of key inputs on time.	Project Plan lays out clear timetable and no team member has stated inability to achieve deadlines.			Possible	Major	Medium
14		ALL	Construction period over-runs	Construction period over-runs leading to insufficient time for set up for occupation	Possible	Major	Medium	Minimise through planned procurement approach and seeking delivery of key inputs on time. Test deliverability at ITT stage.				Possible	Major	Medium
15		HFA / OSA	Unforeseen problems with demolition	Unforeseen problems with demolition of current buildings	Possible	Moderate	Medium	Provide as much data as possible about existing buildings and the ground conditions etc.	Asbestos survey (level 2) undertaken.			Possible	Moderate	Medium

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16		OSA / CfBT	Scope Change	Project personnel change could result in scope change	Possible	Moderate	Medium	Control option signed off	CfBT, OSA staff and students all signed up to project brief			Unlikely	Minor	Low
17		HFA & Legal Advisers	Collateral Warranties	Legal advice needed	Possible	Moderate	Medium	warranties in process				Possible	Moderate	Medium
18		HFA	Planning Consent	Delays in planning consent caused by highways or car parking issues	Possible	Major	Medium	Scheme proposed highlights no requirement for increased parking or traffic impact	Initial discussions held with highways			Possible	Moderate	Medium
19		HFA / CfBT	Limited refurbishment to large areas of the site	Likely additional refurbishment requirements once buildings are 'touched'	Probable	Major	High	Contingent sum set aside	Scope clearly defined in control option			Possible	Major	Medium
		Contractor	Asbestos	Additional cost required for removal of asbestos	Probable	Major	Very High	Continued surveys	Contractor undertaken further surveys, costed works awaited			Probable	Moderate	High
20		HFA	Design details		Possible	Moderate	Medium	Need to ensure that design takes holistic view but that specific issues are fully addressed, completion of 1:50 drawings prior to contract				Possible	Moderate	Medium



Definitions

Risk Likelihood

REMOTE	Less than 10% probability
UNLIKELY	10-30% probability
POSSIBLE	30-60% probability
PROBABLE	60-90% probability
ALMOST CERTAIN	Over 90% probability

Risk Impact

INSIGNIFICANT	<ul style="list-style-type: none"> <20k Insignificant impact on Business Sector or its staff Insignificant impact on internal reputation/morale
MINOR	<ul style="list-style-type: none"> Between £20k-£250k Some impact on success of the Business Sector and its staff Some impact on internal reputation/morale
MODERATE	<ul style="list-style-type: none"> Between £250k-£1 million Significant impact on the success of the Business Sector and its staff Significant impact on internal reputation/morale, some impact on external reputation
MAJOR	<ul style="list-style-type: none"> Between £1 million-£10 million Significant impact on achievement of the Group's business plan and its staff Significant damage to external reputation
POTENTIALLY CATASTROPHIC	<ul style="list-style-type: none"> Over £10 million Irreparable damage to external reputation The organisation may not survive

Probability & cost figures to be adjusted